


City of Chandler
Fiscal Year 2016-17
Proposed Budget



**BRIEFING
TO
COUNCIL**

8:30 a.m.
April 29, 2016
Council
Chambers

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Opening Remarks

Mayor Jay Tibshraeny





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**CITY MANAGER MARSHA REED'S
BUDGET MESSAGE**




FY 2016-17 is Anticipated to be.....
" Another Year of Fiscal Strength & Low-Cost
Services" by maintaining.....

1. Stable Financial Management and a Cautious Approach to State Legislative Actions
2. A Structurally Balanced Operating Forecast through Management of Expenditure Growth
3. Strong Capital and Debt Management
4. Fiscal Sustainability Measures

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**FY 2016-17 OPERATING
BUDGET HIGHLIGHTS**



- Reduction of the City Property Tax Rate
 - \$1.1792 to \$1.16/\$100 Assessed Value
 - Minimizes Impact of Citywide 7.29% Property Value Increase (5% Maximum Increase for Residential)
- No Change to City Sales Tax Rates
- No Change to Utility Rates
 - Water, Wastewater and Solid Waste
- Maintains/Enhances Existing Service Levels
 - Adds \$6.5M to General Fund & \$2.3M to Other Funds
- Adds Ongoing Employee Compensation Funding

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FY 2016-17 OPERATING BUDGET HIGHLIGHTS



- Allocates \$5.7M One-Time General Fund Balance Towards Public Safety Personnel Retirement System (PSPRS) Unfunded Liability
- Adds \$350K Ongoing General Fund Technology Reserve to Fund Future Upgrades
- Maintains 15% Appropriated General Fund Contingency Reserve
- Maintains \$15M Unappropriated General Fund Budget Stabilization Reserve

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FY 2016-17 CAPITAL BUDGET HIGHLIGHTS



- Projects Included in Current Year...
 - Public Safety Training Facility
 - Downtown Parking Garage
 - Downtown Street and Utility Improvements
 - Expansion of the Joint Water Treatment Plant
 - Street Repaving and Arterial Street Improvements
 - Community and Neighborhood Park Improvements
 - New Layton Lakes Park
 - Other Infrastructure Maintenance and Repair

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CITY MANAGER MARSHA REED'S BUDGET MESSAGE



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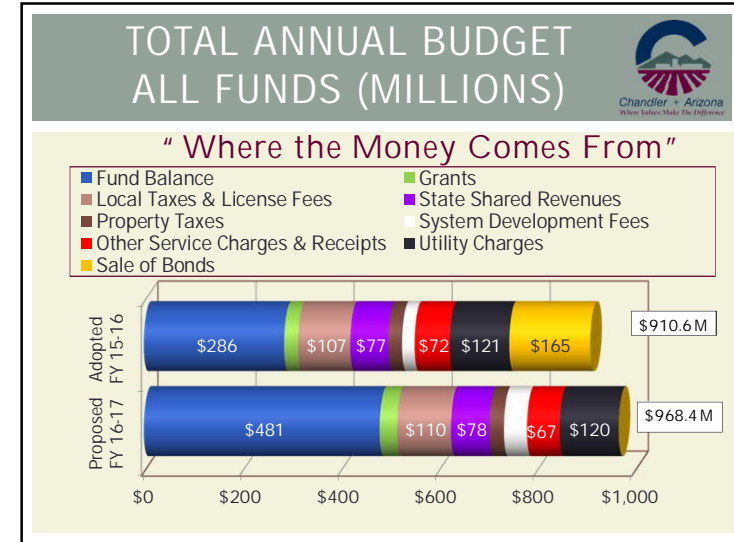
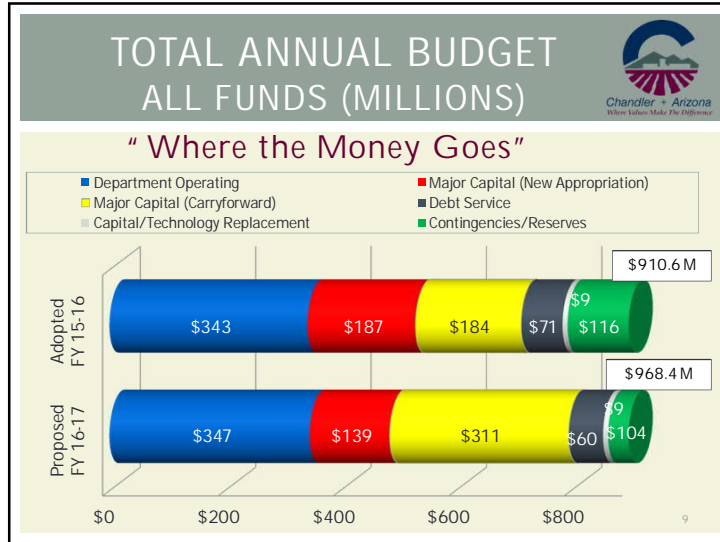


Overview of FY 2016-17 Annual Budget and General Fund Forecast

Dawn Lang
Management
Services
Director

and
Greg Westrum
Budget Manager

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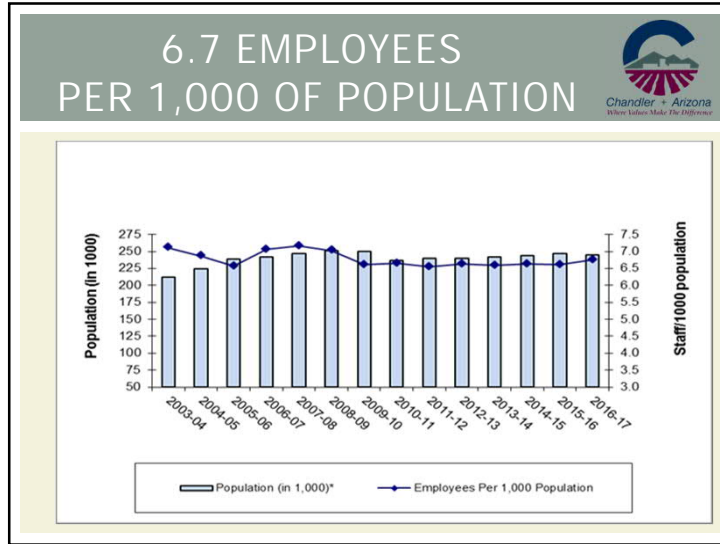
IMPACT OF PROPERTY TAX RATE REDUCTION

IMPACT ON MEDIAN VALUE HOMEOWNER				
	2015	2016	% Change	
			2015 to 2016	
Full Cash Value	\$ 186,800	\$ 200,500	7.33%	
Limited Property Value	147,193	154,553	5.00%	
Assessed Limited Value (10%)	14,719	15,455	5.00%	
Primary (.2992/\$100 Assessed)	44.04		1.77%	
Primary (.29/\$100 Assessed)		44.82		
Secondary (.88/\$100 Assessed)	129.53		3.81%	
Secondary (.87/\$100 Assessed)	-	134.46		
Total City Property Tax	\$ 173.57	\$ 179.28	\$ 5.71	3.3%


Rate Reduction Minimizes Impact to Median Value Homeowner
Reduces City Property Tax Paid from \$8.68 to \$5.71 (- \$2.97) ¹¹

CHANGES IN CITY STAFFING LEVELS

	2015-16 Adopted FTEs	2015-16 Revised FTEs	Change Adopted to Revised	2016-17 Proposed FTEs	Change Revised to Proposed
General Fund	1,337.225	1,337.975	+0.75	1,349.725	+11.75
Other Funds	297.200	297.200	0.00	301.200	+4.00
TOTAL	1,634.425	1,635.175	+0.75	1,650.925	+15.75

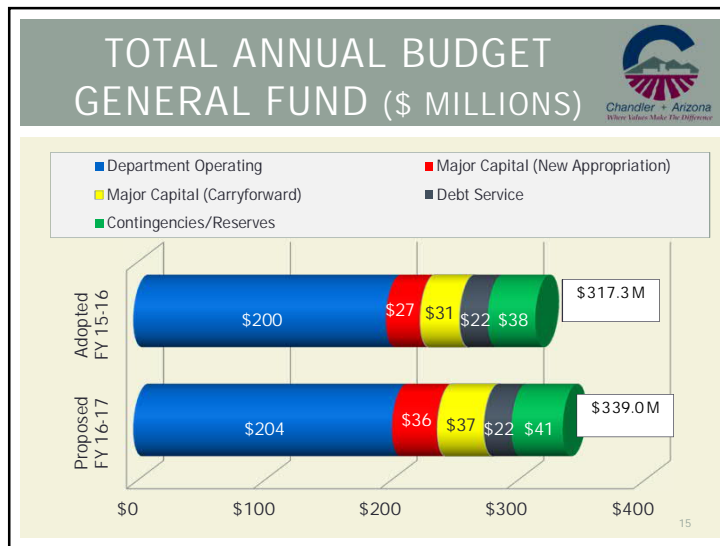


GENERAL FUND



5 YEAR ONGOING FORECAST & FUND BALANCE PROJECTION

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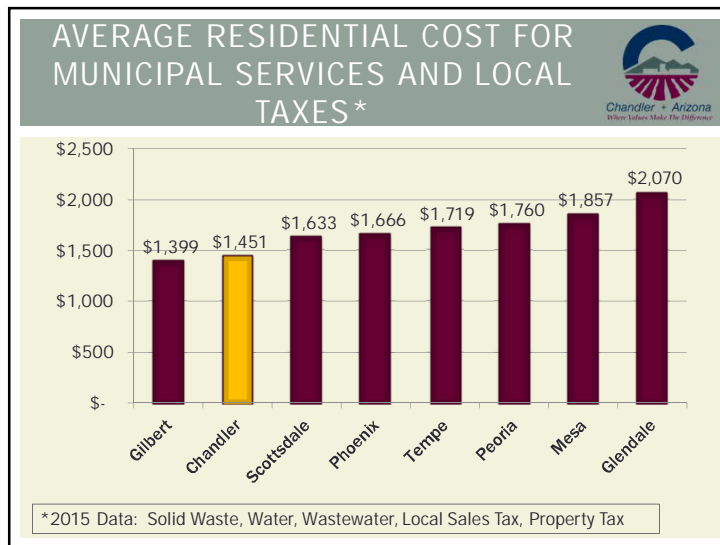
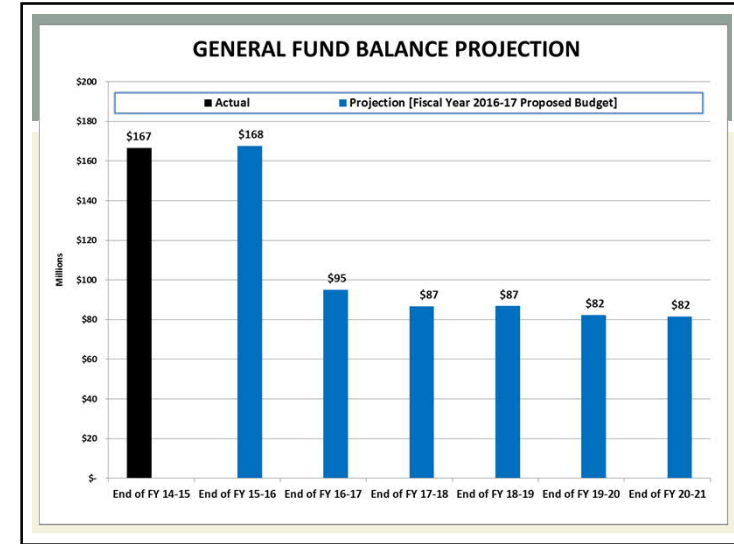
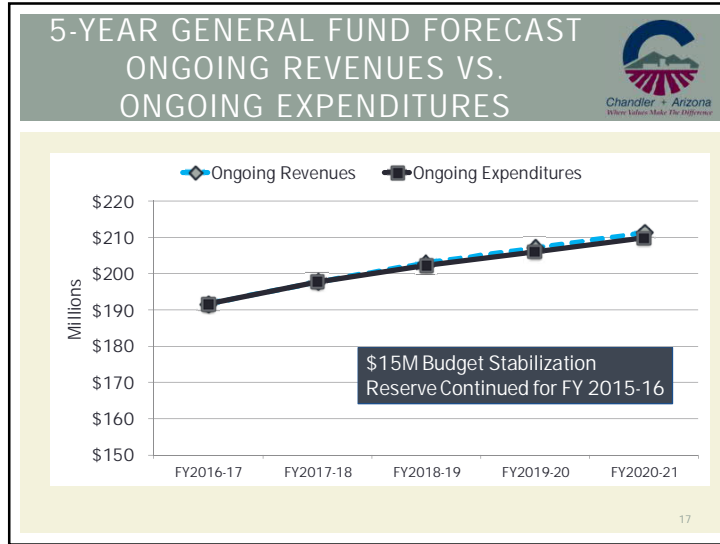


GENERAL FUND FORECAST – REVENUE & EXPENDITURE ASSUMPTIONS

- **FY 2016-17 Revenues**
 - 91% Ongoing and 9% One-Time
 - Conservative Projections
- **FY 2016-17 Expenditures**
 - Personnel
 - Includes Estimate for Employee Wage and Benefit Adjustments in FY 2016-17
 - Adds 11.75 Net New Ongoing Positions
 - Operations & Maintenance (O&M)
 - New Ongoing Department Requests Included
 - CIP Related O&M Included



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Additional Questions

Department Presentations are Next...

Chandler • Arizona
Where Values Make The Difference

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MAYOR AND
COUNCIL
&
COMMUNICATIONS
AND PUBLIC
AFFAIRS (CAPA)



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FY 2015-16
ACCOMPLISHMENTS



- Mayor and Council community outreach and initiatives
- Mid-decade Census public awareness campaigns
- Advanced the City's video and social media presence, while promoting Chandler's information sources
- Completed the Web mobile responsiveness and social media archive projects with City departments
- Processed 1.2 million pieces of City mail and produced print and graphic needs with efficiency and quality

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FINANCIAL HIGHLIGHTS:
OPERATING




Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 2,350,959	19.0
Operations and Maintenance	1,042,684	
Total	\$ 3,393,643	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS:
OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 3,393,643	100%
Total	\$ 3,393,643	100%

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ONGOING DECISION PACKAGES



Communication and Public Affairs Division Decision Package descriptions can be found beginning on page 46 of the Budget Highlights section of the Proposed Budget.

General Fund

City Hall Security	\$	6,001
5 th Floor Administrative Assistant Temp		37,010
Total General Fund	\$	43,011

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ONE-TIME DECISION PACKAGES



General Fund

5 th Floor Administrative Assistant Computer	\$	2,896
Social Media Online Hub		15,000
Cable Access Channel*		200,000
Video Production & Photography Contract		50,000
Web Site Design		150,000
Print Finishing Equipment		29,000
Total General Fund	\$	446,896

* 100% Revenue Offset

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TRANSPORTATION & DEVELOPMENT



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FY 2015-16 ACCOMPLISHMENTS



- Completed Gilbert Rd (Chandler Heights Rd to Hunt Highway) and Ocotillo Rd (Arizona Ave to McQueen Rd)
- Completed McQueen Rd (Ocotillo Rd to Chandler Hts. Rd) and Old Price Rd/Queen Creek Rd Intersection
- Completed 66 Lane Miles of Mill & Inlay Asphalt Paving
- Replaced and Upgraded 3,945' of Block Wall on Knox Rd, Hartford St & Dobson Rd
- 3,918 Permits for Private Development (Valuation of \$754,376,645 as of April 2016)

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 15,924,969	159.5
Operations and Maintenance	12,863,998	
Total	\$ 28,788,967	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 18,788,378	65.2%
Grant Capital Fund	250,000	0.9%
Highway User Revenue Fund (HURF)	8,801,359	30.6%
Local Transportation Assistance Fund (LTAF)	949,230	3.3%
Total	\$ 28,788,967	100.0%

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DECISION PACKAGES



Transportation & Development Department Decision Package descriptions can be found on pages 58, 59, and 61 of the Budget Highlights section of the Proposed Budget.

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ONGOING DECISION PACKAGES



General Fund	FTE
Transit Maintenance and Operations	\$ 21,000
Landscape Maintenance & Utilities	41,121
Dial-a-Ride	100,000
Street Maintenance Coordinator	1.0 102,274
Two Asphalt Senior Streets Specialists	2.0 176,774
SharePoint Project Management Tool	129,150
Chief Building Inspector Vehicle	3,147
Monitors and Software	3,360
Total General Fund	\$ 576,826

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ONE-TIME DECISION PACKAGES		
<u>General Fund</u>		
Street Maintenance Coordinator Vehicle and Computer	\$ 34,811	
Two Asphalt Senior Streets Specialists Radios	11,000	
SharePoint Project Management Tool	11,375	
Chief Building Inspector Vehicle	19,636	
Monitors and Software for T&D	23,180	
On-Call Temporary Services	165,800	
Street Maintenance Program	1,000,000	
Street Sweeper 5.7% Match	14,250	
Total General Fund	\$ 1,280,052	

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ONE-TIME DECISION PACKAGES		
<u>Local Transportation Assistance Fund</u>		
Transit Maintenance and Operations	\$ 50,000	

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LAW DEPARTMENT





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FY 2015-16 ACCOMPLISHMENTS	
<ul style="list-style-type: none"> ▪ Provided complex legal documentation for several downtown redevelopment projects ▪ Prosecutors & Police Legal Advisors continue to proactively train & assist police officers and code enforcement ▪ Assisted in drafting the Water Allocation ordinance ▪ Assisted in drafting the Adaptive Reuse ordinance as well as providing legal support for General Plan update ▪ Successfully ended several nuisance lawsuits by proactively filing pre-trial motions 	

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 3,918,549	31.0
Operations and Maintenance	5,666,729	
Total	\$ 9,585,278	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 3,614,983	37.7%
Grant Fund	20,000	0.2%
Insured Liability Self Insurance Fund	5,950,295	62.1%
Total	\$ 9,585,278	100%

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ONE-TIME DECISION PACKAGES



Law Department Decision Package descriptions can be found in the Budget Highlights section of the Proposed Budget beginning on page 55 for the General Fund and page 60 for the Insured Liability Self Insurance Fund.

General Fund

Office Reconfiguration	\$ 30,400
Total General Fund	\$ 30,400


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ONGOING DECISION PACKAGES



<u>Insured Liability Self Insurance Fund</u>	(RISK FUND)
Insurance Premium Increases	\$ 201,500
Distributed Denial of Service Protection	60,000
Total Insured Liability Self Insurance Fund	\$ 261,500

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ONE-TIME DECISION PACKAGES		
<u>Insured Liability Self Insurance Fund</u> (RISK FUND)		
Office Reconfiguration	\$ 26,500	
Total Insured Liability Self Insurance Fund	\$ 26,500	

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CITY MAGISTRATE






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FY 2015-16 ACCOMPLISHMENTS	
<ul style="list-style-type: none"> Replaced digital audio recording system Replaced digital video recorders and security cameras Completed programming and implemented record destruction in Court's case management system Implemented automated acceptance and processing of E-Citations from the Chandler Police Department Held 1st Mental Health Court Graduation 	

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FINANCIAL HIGHLIGHTS: OPERATING			
Proposed Budget	\$ Amount	FTE	
Personnel and Benefits	\$ 4,014,360	41.0	
Operations and Maintenance	432,721		
Total	\$ 4,447,081		
(Note: Excludes capital cost centers)			

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 4,447,081	100%
Total	\$ 4,447,081	100%

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ONGOING DECISION PACKAGE



City Magistrate Decision Package description can be found beginning on page 47 of the Budget Highlights section of the Proposed Budget.

General Fund

Armored Car Service (Court Enhancement Funds) \$ 4,200

Total General Fund \$ 4,200

*100% Revenue Offset

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MUNICIPAL UTILITIES



- SOLID WASTE
- WATER
- WASTEWATER
- RECLAIMED WATER
- OCOTILLO BRINE
- REDUCTION FACILITY



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SOLID WASTE



FY 2015-16 SOLID WASTE ACCOMPLISHMENTS



- Conducted "Bench the Bag" Recycling Contest in Chandler Schools
- Installed four Solar Powered Condensate Pumps Beneath the Closed Landfill
- Begin Paseo Vista Recreational Area Storm Restoration Project with Completion in Mid-summer

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FINANCIAL HIGHLIGHTS: SOLID WASTE OPERATING



Proposed Budget	\$ Amount	FTE
Personnel & Benefits	\$ 1,832,987	22.0
Operations and Maintenance	11,519,478	
Total	\$ 13,352,465	

(Note: Excludes capital cost centers)

NO RATE INCREASE PROPOSED FY 2016-17

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ON-GOING DECISION PACKAGE



Municipal Utilities Decision Package descriptions can be found beginning on page 61 of the Budget Highlights section of the Proposed Budget.

Solid Waste Operating

Paseo Vista Recreation Area Contract Maintenance	\$ 120,000
Total Solid Waste Operating Fund	\$ 120,000

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FINANCIAL HIGHLIGHTS: SOLID WASTE OPERATING



Estimated Starting Fund Balance	\$ 10,358,602
Solid Waste Revenue	15,392,682
Total Revenues	15,392,682
Operating Expenses	14,720,792
Cash-funded Capital Expenses (incl CF)	893,384
Debt Service	-
Total Expenditures	15,614,176
Ending Fund Balance*	\$ 10,137,108

*Ending Fund Balance includes the Landfill Post Closure Reserve of \$4,340,000.

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WATER



FY 2015-16 WATER OPERATING ACCOMPLISHMENTS



- Completed the Large Valve Replacement on Pecos Road
- Partnered with Transportation and Development to Pursue Reaccreditation Status with American Public Works Association
- Design Underway and Construction Beginning in Fall 2016 for the shared San Tan Vista Water Treatment Plant with the Town of Gilbert

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FINANCIAL HIGHLIGHTS: WATER OPERATING



Proposed Budget	\$ Amount	FTE
Personnel & Benefits	\$ 9,100,715	97.2
Operations and Maintenance	20,733,667	
Total	\$ 29,834,382	

(Note: Excludes capital cost centers)

NO RATE INCREASE PROPOSED FY 2016-17

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FINANCIAL HIGHLIGHTS: WATER OPERATING



Estimated Starting Fund Balance	\$ 38,963,651
Water Revenue	50,114,800
Total Revenues	50,114,800
Operating Expenses	32,918,074
Cash-funded Capital Expenses (Incl CF)*	8,627,404
Debt Service	16,381,109
Total Expenditures	57,926,587
Ending Fund Balance	\$ 31,151,864

*Fund Balance Includes Intel Water Purchase Funds, Budgeted to be Spent in FY 2016-17

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WASTEWATER



FY 2015-16 WASTEWATER OPERATING ACCOMPLISHMENTS



- Successfully Transitioned Ocotillo Water Reclamation Facility Operations from Severn Trent Environmental to the City
- Design and Construction Underway for the Ocotillo Water Reclamation Facility
- Received Engineering News-Record 2015 Best Projects in the Southwest Award for Airport Water Reclamation Facility

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FINANCIAL HIGHLIGHTS: WASTEWATER OPERATING



Proposed Budget	\$ Amount	FTE
Personnel & Benefits	\$ 5,276,464	56.8
Operations and Maintenance	12,273,047	
Total	\$ 17,549,511	

(Note: Excludes capital cost centers)

NO RATE INCREASE PROPOSED FY 2016-17

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ON-GOING DECISION PACKAGE




Municipal Utilities Decision Package descriptions can be found beginning on page 61 of the Budget Highlights section of the Proposed Budget.

<u>Wastewater Operating</u>	<u>FTE</u>	
Water Reclamation Facility Expansion	4.0	\$ 198,715
Total		\$ 198,715

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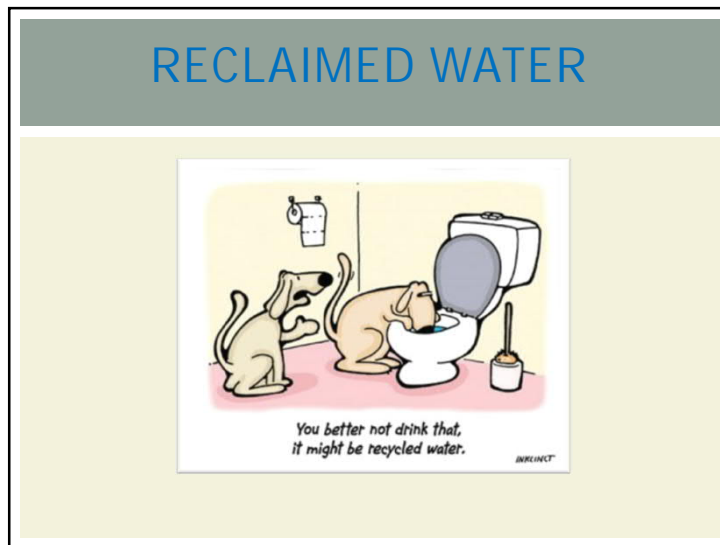
ONE-TIME DECISION PACKAGE			
<u>Wastewater Operating</u>			
Water Reclamation Facility Expansion	\$	201,056	
Total	\$	201,056	


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FINANCIAL HIGHLIGHTS: WASTEWATER OPERATING			
Estimated Starting Fund Balance	\$	53,087,580	
Wastewater Revenue		41,566,720	
Intel Reimbursement		2,534,358	
Total Revenues		44,101,078	
Operating Expenses		21,630,701	
Cash-funded Capital Expenses (Incl CF)*		31,998,228	
Debt Service		16,643,858	
Total Expenditures		70,272,787	
Ending Fund Balance	\$	26,915,871	

*Planned use of Fund Balance for Ocotillo Water Reclamation Facility Expansion and General Water Reclamation Facility Improvements in FY 2016-17

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FINANCIAL HIGHLIGHTS: RECLAIMED WATER OPERATING			
Proposed Budget	\$ Amount	FTE	
Personnel & Benefits	\$ 395,854	4.0	
Operations and Maintenance	1,063,948		
Total	\$ 1,459,802		

(Note: Excludes capital cost centers)

NO RATE INCREASE PROPOSED FY 2016-17

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FINANCIAL HIGHLIGHTS: RECLAIMED OPERATING



Estimated Starting Fund Balance	\$	-
Reclaimed Water Revenue		1,700,000
Total Revenues		1,700,000
Operating Expenses		1,459,802
Cash-funded Capital Expenses (Incl CF)		-
Debt Service		-
Total Expenditures		1,459,802
Ending Fund Balance	\$	240,198

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OCOTILLO BRINE REDUCTION FACILITY



FINANCIAL HIGHLIGHTS: OCOTILLO BRINE REDUCTION FACILITY



Proposed Budget	\$ Amount	FTE
Personnel & Benefits	\$ 1,691,551	17.0
Operations and Maintenance	7,945,344	
Total	\$ 9,636,895	

(Note: 100% reimbursed by Intel. Excludes capital cost centers)

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COMMUNITY & NEIGHBORHOOD SERVICES



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FY 2015-16 ACCOMPLISHMENTS



- Improvements/Construction at Citrus Vista, Desert Breeze, Espee and Folley Parks; Downtown Stage; Nozomi Aquatic Ctr
- Chandler Tennis Center USTA 2015 Featured Facility Award
- Allocated \$2.3M in Grant Funding to 57 Social Service Programs
- Provided Housing Assistance to 805 Families and Case Management for Family Self-Sufficiency to 145 Families
- Performed more than 17,000 Property Inspections and Covered more than 100,000 Square Feet of Graffiti

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 15,204,692	158.875
Operations and Maintenance	22,243,005	
Total	\$ 37,447,697	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 21,249,451	56.74%
Grants	16,049,235	42.86%
Parks & Recreation Trust Fund	149,011	.40%
Total	\$ 37,447,697	100%

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DECISION PACKAGES



Community & Neighborhood Services Decision Package descriptions can be found beginning on page 48 of the Budget Highlights section of the Proposed Budget.

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ONGOING DECISION PACKAGES



Community Services

<u>General Fund</u>	<u>FTE</u>	
Armored Courier Service		\$ 12,745
4th of July Celebration		15,000
Paseo Vista Recreation Area Landscape Maintenance		50,000
Aquatic Temporary Salary		10,001
Increase Tennis Center Hours*	0.25	22,015

*Partial Revenue Offset

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ONGOING DECISION PACKAGES



General Fund (continued)

FTE

Recreation Coordinator I (Aquatics)	1.0	\$ 97,298
Lap Swim Program – Desert Oasis *		36,692
American Red Cross Provider Fees**		10,525
Tumbleweed Parade of Lights Prizes**		1,250
Special Event Vendor Expenses**		3,800

*Partial Revenue Offset

** 100% Revenue Offset

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ONGOING DECISION PACKAGES



General Fund (continued)

Fire Station Landscape Maintenance	\$ 30,000
Special Events – Trash Can Rentals*	3,000
Total General Fund	\$292,326

*100% Revenue Offset

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ONE-TIME DECISION PACKAGES



Community Services

General Fund

Recreation Coordinator I (Aquatics) Computer	\$ 1,786
Lap Swim Program – Desert Oasis *	1,500
Community Center/Downtown Stage Event	4,501
Parking Staff (Temp Hire)	
Wheelchair Accessible 14-Passenger Bus	68,000
Aquatic Maintenance Technician Contract	80,000
Parks Maintenance Technician Contract	79,080

*Partial Revenue Offset

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ONE-TIME DECISION PACKAGES



General Fund (continued)

Tumbleweed Recreation Center Security Cameras	\$	28,800
Tumbleweed Recreation Center Tree House Playground		25,000
Tumbleweed Recreation Center Playground Shade Structure		30,000
Downtown Stage Additions		32,600
Tumbleweed Recreation Center Audio/Video		52,000

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ONE-TIME DECISION PACKAGES



General Fund (continued)

Senior Center Needs Assessment	\$	50,000
Chandler Jazz Festival		40,000
Tennis Tournaments*		6,050
Total General Fund		\$499,317

*100% Revenue Offset

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ONGOING DECISION PACKAGES



Neighborhood Resources

General Fund

Diversity Events	\$	10,000
Volunteer Recognition – For Our City		3,000
Neighborhood Events – For Our City		8,000
Total General Fund	\$	21,000

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ONE-TIME DECISION PACKAGES



Neighborhood Resources

General Fund

VITA – Volunteer Income Tax Assistance Program	\$	6,000
Housing & Neighborhood WiFi		50,000
For Our City – Operation Back to School/Breakfast*		50,000
Celebration of Unity Events*		50,000
Indian Art Market*		10,000
Garibaldi Night*		10,000

*100% Revenue Offset

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ONE-TIME DECISION PACKAGES



General Fund (continued)

Neighborhood Programs Tool Trailer	\$	18,950
Total General Fund		\$194,950

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POLICE DEPARTMENT



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FY 2015-16 ACCOMPLISHMENTS



- Low Crime Rates
- Advanced Technology
- Human Trafficking Unit
- Forensic Services Section Re-Accreditation
- Personnel Development

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 60,045,231	493.0
Operations and Maintenance	11,216,884	
Total	\$ 71,262,115	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 67,393,967	94.6%
Police Forfeiture Fund	1,315,000	1.8%
Grants	2,553,148	3.6%
Total	\$ 71,262,115	100%

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DECISION PACKAGES



Police Department Decision Package descriptions can be found beginning on page 56 & 61 of the Budget Highlights section of the Proposed Budget.

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ONGOING DECISION PACKAGES



<u>General Fund</u>	<u>FTE</u>	
911 Center Console Workstations		\$ 2,560
Civilian Rangemasters	2.0	183,972
Police Investigative Specialist (Housing)	1.0	92,269
Civilian Admin/Fleet Supervisor	1.0	101,111
Arizona Humane Society Contract		35,000
Security Camera System Replacement		20,000

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ONGOING DECISION PACKAGES



General Fund (continued)

Domestic Violence Prevention Funds (100% Revenue Offset)	\$ 15,000
Armored Car Services	4,158
Total General Fund	\$ 454,070

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ONE-TIME DECISION PACKAGES



General Fund

Police Investigative Specialist (Housing) Vehicle	\$	38,533
Crime Analyst Contract Extension		78,225
Latent Print Case Management Software		115,000
Weapon Mounted Lights and Holsters		95,000
HB2455 Weapons Proceeds (100% Revenue Offset)		75,000
Total General Fund	\$	401,758

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ONE-TIME DECISION PACKAGES



Police Forfeiture Fund

Planned Forfeiture Fund Projects,
Including SWAT Team Equipment,
Body Worn Cameras and Facility
Remodel

\$ 1,315,000

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FIRE, HEALTH & MEDICAL



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FY 2015-16 ACCOMPLISHMENTS



- Responded to 23,206 incidents (6.8% increase over last year)
- Developed and implemented a pilot program with the Phoenix VA to increase service to Chandler Veterans
- Began construction on a new burn building designed to represent Chandler specific incident challenges
- Received the Mission Lifeline EMS Recognition Award from the American Heart Association
- 12,500 volunteer hours towards community programs

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 30,486,595	234.0
Operations and Maintenance	5,803,702	
Total	\$ 36,290,297	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 33,844,034	93.3%
Grants	2,446,263	6.7%
Total	\$ 36,290,297	100%

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DECISION PACKAGES



Fire, Health & Medical Decision Package descriptions can be found beginning on page 53 of the Budget Highlights section of the Proposed Budget.

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ONGOING DECISION PACKAGES



General Fund

Training Center Expansion Ongoing	\$ 11,173
Electronic Patient Care Reporting	57,000
Fire Vehicle Automotive Supplies Line Adjustment	30,000
Motor Pool Automotive Supplies Line Adjustment	8,000
Total General Fund	\$ 106,173

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ONE-TIME DECISION PACKAGES



General Fund

Electronic Patient Care Reporting	\$	50,000
Car Seat Program		20,000
Medical Equipment Inventory Control System		184,000
Back-up Cameras for Emergency Vehicles		10,000

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ONE-TIME DECISION PACKAGES



General Fund (continued)

Transmission Cooler Presumptive Maintenance	\$	25,000
Grant Matching Funds		120,000
		<hr/>
Total General Fund	\$	409,000

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CITY CLERK



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FY 2015-16 ACCOMPLISHMENTS



- Special Election held August 2015 - City Charter amendment - Primary & General election dates
- Nomination packets available / Campaign Finance class offered for 2016 City Council candidates
- Development of a standardized Citywide Records Management Training Program
- FY 2015-16 Passport acceptance statistics

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FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 544,072	6.0
Operations and Maintenance	282,642	
Total	\$ 826,714	

(Note: Excludes capital cost centers)

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FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 826,714	100%
Total	\$ 826,714	100%

102

ONGOING DECISION PACKAGES



City Clerk Decision Package descriptions can be found beginning on page 47 of the Budget Highlights section of the Proposed Budget.

General Fund

Recording Fee (60% Revenue Offset)	\$ 2,500
Total General Fund	\$ 2,500

103

ONE-TIME DECISION PACKAGES



General Fund

Recording Fee	\$ 1,500
Election 2016	200,000
Total General Fund	\$ 201,500

104




CITY MANAGER




105


FY 2015-16 ACCOMPLISHMENTS



- Successfully maintained Chandler's regional influence in monitoring state and federal legislation affecting City operations;
- Worked with multiple City departments, regional and national agencies in conducting a Mid-Decade Census Study;
- Composed a team of stakeholders to develop a plan to combat homelessness, traffic issues and other environmental impacts in Downtown Chandler;
- Initiated the development of the Customer Connection Program and coordination of an Employee Appreciation Luncheon;
- Successfully hired a new Intergovernmental Affairs Coordinator and Municipal Utilities Director.

106

FINANCIAL HIGHLIGHTS: OPERATING




Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 1,163,955	6.0
Operations and Maintenance	53,795	
Total	\$ 1,217,750	

(Note: Excludes capital cost centers)

107

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 1,217,750	100%
Total	\$ 1,217,750	100%

108

ONGOING DECISION PACKAGES



City Manager Decision Package descriptions can be found on page 40 of the Budget Highlights section of the Proposed Budget.

General Fund

Reallocation of Travel Funding (\$ 2,500)

109



BUILDINGS AND FACILITIES



110

FY 2015-16 ACCOMPLISHMENTS



- Re-keyed all City facilities.
- Implemented utility tracking software.
- Remodeled the bathrooms at the Airport Terminal and Snedigar Recreation Center.
- Installed new air conditioning units at the Fleet Service bays.
- Replaced electrical service along with new sports field lighting at Desert Breeze Park.

111

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 3,069,957	43.0
Operations and Maintenance	4,183,786	
Total	\$ 7,253,746	

(Note: Excludes capital cost centers)

112

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 7,253,743	100%
Total	\$ 7,253,743	100%

113

ONGOING DECISION PACKAGES



Building & Facilities Decision Package descriptions can be found on page 46 of the Budget Highlights section of the Proposed Budget.

General Fund

Fire Station #1 Conversion	\$ 5,500
Work Tablets for Facility Maintenance Staff	6,069
Building Plumbing Preventive Maintenance Service	40,000
Total General Fund	\$ 51,569

114

ONE-TIME DECISION PACKAGES



General Fund

Work Tablets for Facility Maintenance Staff	\$ 26,600
Energy Management Programmer	85,000
Electrician Helper Contract	60,000
Articulating Lift	45,000
Total General Fund	\$ 216,000

115

ECONOMIC DEVELOPMENT



116

FY 2015-16 ACCOMPLISHMENTS



- FY to Date Job Creation Potential – 3,764
- Proactive Outreach Presentations to Strategic Brokerage and Development Partners – 50
- Developed and Deployed Proactive Efforts to Promote Chandler as a Small Meetings Destination
- Improved VisitChandler.com to a Responsive Platform and Integrated a Direct Booking Widget
- Developed an Export Assistance Program with Strategic Partners

117

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 766,369	7.0
Operations and Maintenance – Econ. Dev.	258,368	
Operations and Maintenance – Tourism	538,255	
Operations and Maintenance – Innovations	1,606,930	
Total	\$ 3,169,922	

(Note: Excludes capital cost centers)

118

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 2,754,922	86.9%
Grants (PROP 302- Tourism)	415,000	13.1%
Total	\$ 3,169,922	100%

119

ONGOING DECISION PACKAGES



Economic Development Division Decision Package descriptions can be found beginning on page 52 of the Budget Highlights section of the Proposed Budget.

General Fund

Economic Development Export Assistance Program	\$ 8,600
Strategic Business Attraction Funding	10,000
Total General Fund	\$ 18,600

120

ONE-TIME DECISION PACKAGES



General Fund

Economic Development Export Assistance Program	\$ 2,000
Economic Development Marketing Initiative	34,000
Entrepreneurial & Small Business Development Services (NACET)	250,000
Tourism Funding	63,500

121

ONE-TIME DECISION PACKAGES



General Fund

Innovations Technology Incubator Repair and Maintenance	\$ 25,000
Science Saturday Event Sponsorship*	5,000
Total General Fund	\$ 379,500

* 100% Revenue Offset

122



DOWNTOWN REDEVELOPMENT



123

FY 2015-16 ACCOMPLISHMENTS



- Development Agreements: DC Heights, Site 3, and Site 6
- Locate Assists: Ice Cream Sammies, Crisp Greens, Commit Agency, Alta Steelyard, The Brickyard, 55 Chicago, and Crust/The Ostrich
- Completion of the Downtown Stage
- San Marcos Resort/Dakota Street Punch through Agreement
- Downtown Parking Campaign and Downtown website renovation

124

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 220,403	2.0
Operations and Maintenance	194,362	
Total	\$ 414,765	

(Note: Excludes capital cost centers)

125

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 414,765	100%
Total General Fund	\$ 414,765	100%

126



AIRPORT



127

FY 2015-16 ACCOMPLISHMENTS



- Completed Airport Economic Impact Study
- Completed Airport Safety Area Drainage Project and Improvements to Terminal Building
- Started Airport Sign/PAPI Replacement Project
- Successful Response to Mid-August 2015 Storm Event
- Coordinated Completion of ADOT Pavement Management Overlay Project

128

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 560,486	6.0
Operations and Maintenance	522,748	
Total	\$ 1,083,234	

(Note: Excludes capital cost centers)

129

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
Airport Operating Fund	\$ 1,083,234	100%
Total	\$ 1,083,234	100%

130

ONGOING DECISION PACKAGES



Airport Division Decision Package descriptions can be found beginning on page 60 of the Budget Highlights section of the Proposed Budget.

Airport Operating Fund

Airport Security Gate Upgrades	\$ 10,000
Total Airport Operating Fund	\$ 10,000

131

BENEFITS
click for info...

- Change Your Information
- Dental AND Vision
- Employee Assistance Program
- Medical

CHANDLER WELLNESS
click for info...

- Healthy Living Programs
- Employee Wellness...A Way of Life
- Wellness Topics/Newsletters
- Wellness Resources
- Wellness Advocates

PROFESSIONAL DEVELOPMENT
click for info...

- Employee Development Academy
- HR101 For Supervisors
- Job Descriptions
- Job Opportunities
- Recruitment & Selection Guidelines
- Shadowing Program
- Training & Professional Development

HUMAN RESOURCES



132

FY 2015-16 ACCOMPLISHMENTS



- Designed and delivered new training programs to support the City's continuous improvement efforts in professional development and customer service.
- Rolled out the new Electronic Data Management System (EDMS) web portal that allows employees to access their own personnel files on-line and also allows supervisors to view specific information in their employees' personnel files.
- Completed a significant recruitment effort with over 1,000 applicants to support the City's mid-year census project.
- Implemented the Affordable Care Act mandated reporting requirement for the 2015 tax year.
- Completed Request for Proposals for the City's health, employee assistance and flexible spending plans for the 2016 open enrollment.

133

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 2,521,449	23.0
Operations and Maintenance	888,040	
Total	\$ 3,409,489	

(Note: Excludes Workers Compensation Liabilities cost center)

134

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 1,946,880	57.1%
Workers Comp Self Insurance	949,892	27.9%
Medical Self Insurance	512,717	15.0%
Total	\$ 3,409,489	100%

135

ONGOING DECISION PACKAGES




Human Resources Decision Package descriptions can be found on pages 54 and 60 of the Budget Highlights section of the Proposed Budget.


General Fund

Employee Service Recognition Program	\$ 10,000
NEOGOV Software Module for Onboarding	18,585
Training Rooms: New & Replacement Equipment	500
Total General Fund	\$ 29,085

136

ONE-TIME DECISION PACKAGES		
<u>General Fund</u>		
NEOGOV Software Module for Onboarding	\$ 6,000	
Training Rooms: New & Replacement Equipment	5,300	
Social Media Recruitment	2,000	
Total General Fund	\$ 13,300	

137

ONGOING DECISION PACKAGES		
<u>Workers Compensation Trust Fund</u>		
Excess Stop/Loss Insurance & Premiums	\$ 72,835	
<u>Medical Self Insurance Trust Fund</u>		
Blue Cross Blue Shield Self-Funded Administrative Expenses (Revenue Offset)	\$ 25,000	

138

ONE-TIME DECISION PACKAGES		
<u>Workers Compensation Trust Fund</u>		
Strategic Risk Plan	\$ 50,000	

139



INFORMATION TECHNOLOGY






140

FY 2015-16 ACCOMPLISHMENTS



- Completed Citywide Network, Security, and Server Replacements
- Continued to Maintain City Systems and Applications with over 99% Availability
- Completed a Citywide IT Assessment Identifying Future Underlying Technology and Resource Investments
- Supported Technology Initiatives in Multiple Departments, Including Police, MUD, Courts, and Others

141

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 7,078,321	55.0
Operations and Maintenance	1,905,500	
Total	\$ 8,983,821	

(Note: Excludes capital cost centers)

142

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 8,983,821	100%
Total	\$ 8,983,821	100%

143

DECISION PACKAGES



Information Technology Decision Package descriptions can be found beginning on page 54 of the Budget Highlights section of the Proposed Budget.

144

ONGOING DECISION PACKAGES



<u>General Fund</u>	<u>FTE</u>	
Citywide Software Support and Maintenance Increases		\$ 51,900
Primary Internet Connection		26,000
Mobile Device Technician	1.0	95,356
Web Developer	1.0	122,177
Network Connectivity Security		38,000
Total General Fund		\$ 333,433

145

ONE-TIME DECISION PACKAGES



<u>General Fund</u>	
Computer for Mobile Device Technician	\$ 2,111
Computer for Web Developer	2,111
IBM Domino Application Migration	150,000
IT Help Desk Phone Support Position	49,275
Cyber Security Malware Protection	40,000
Total General Fund	\$ 243,497

146

INFORMATION TECHNOLOGY OVERSIGHT COMMITTEE (ITOC) OPERATING



147

FY 2015-16 ACCOMPLISHMENTS



- Implemented New Energy Consumption Tracking System
- Implemented New Customer Relationship Management Solution for Economic Development
- Implemented New Social Media Archiving Solution
- Completed Analysis for a New Enterprise Learning Management System

148

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 0	0
Operations and Maintenance	152,681	
Total	\$ 152,681	

(Note: Excludes capital cost centers)

149

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 152,681	100%
Total	\$ 152,681	100%

150

ONGOING DECISION PACKAGES



Information Technology Oversight Committee Decision Package descriptions can be found on page 55 of the Budget Highlights section of the Proposed Budget.

General Fund

Learning Management System Replacement \$ 100,000

151



CULTURAL AFFAIRS



152

FY 2015-16 ACCOMPLISHMENTS



- Expanded Museum Programs and Services
- Enhanced Support for Youth
- Introduced Digital Signage
- Increased Security
- Expanded Museum Programs and Services

153

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 7,218,184	82.55
Operations and Maintenance	1,981,858	
Total	\$ 9,200,042	

(Note: Excludes capital cost centers)

154

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 8,694,976	94.5%
Grants	346,880	3.8%
Municipal Arts Fund	50,000	0.5%
Museum Trust Fund	28,186	0.3%
Library Trust Fund	80,000	0.9%
Total	\$ 9,200,042	100%

155

DECISION PACKAGES



Cultural Affairs Department Decision Package descriptions can be found beginning on page 51 of the Budget Highlights section of the Proposed Budget.

156

ONGOING DECISION PACKAGES



<u>General Fund</u>	<u>FTE</u>	
Security – Downtown & Sunset Libraries		\$ 59,500
Museum Division Copier R&M		430
Part Time Library Assistants*	1.5	136,308
Public Art Maintenance		5,000
Library Van Replacement Fund Contribution		2,962

* \$61,807 Temp Offset

157

ONGOING DECISION PACKAGES



<u>General Fund</u>	
Library Temporary Services	\$ 3,932
Armored Car Services	15,269
Total General Fund	\$ 223,401

158

ONE-TIME DECISION PACKAGES



<u>General Fund</u>	
Chandler Museum Color Copier	\$ 6,340
Library Van	25,555
Relocating Chandler Museum Collection	17,000
Temporary Services for School Field Trips & Programs at Museum	5,844
Art Center Grand Piano Refurbishment*	9,750

* \$4,875 CUSD Revenue Offset

159

ONE-TIME DECISION PACKAGES



<u>General Fund</u>	
Replacement of Rolling Unit Mobile Walls at Art Center	\$ 10,000
High Definition Camera at Art Center	7,500
Exterior Color Wheel at Art Center	18,000
Chandler Historical Society Luncheon	4,500
Chandler Symphony Orchestra Operational Expenses	40,000
Total General Fund	\$ 144,489

160




PLANNING



161


FY 2015-16 ACCOMPLISHMENTS



- Completed Adaptive Reuse Overlay District Ordinance
- Completed General Plan Update
- Airport Commission Land Use Subcommittee Coordination
- Coordinated and Completed Mid-Decade Census
- Restructured Staff duties to provide knowledge transfers

162

FINANCIAL HIGHLIGHTS: OPERATING




Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 1,609,273	14.0
Operations and Maintenance	85,142	
Total	\$ 1,694,415	

(Note: Excludes capital cost centers)

163

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 1,694,415	100%
Total	\$ 1,694,415	100%

164

ONE-TIME DECISION PACKAGES



The Planning Decision Package description can be found beginning on page 47 of the Budget Highlights section of the Proposed Budget.

General Fund

On-Call Temporary Services	\$ 77,000
Total General Fund	\$ 77,000

165

166

FY 2015-16 ACCOMPLISHMENTS



- Reaffirmed AAA General Obligation Bond Credit Ratings from all Three Rating Agencies (1 of 27 in US)
- Completed \$70 Million Excise Tax Revenue Obligations Sale
- Updated the City Financial Policies and Added a New Grant Management Policy
- Amended the City Code, Adding a New Chapter 21, Mobile Food Units
- Successfully Updated Priority Based Budgeting for FY 2016-17

167

FINANCIAL HIGHLIGHTS: OPERATING



Proposed Budget	\$ Amount	FTE
Personnel and Benefits	\$ 6,847, 216	73.0
Operations and Maintenance	1,600,980	
Total	\$ 8,448,196	

(Note: Excludes capital and non-departmental cost centers)

168

FINANCIAL HIGHLIGHTS: OPERATING



Funding Sources	\$ Amount	%
General Fund	\$ 7,375,173	86.8%
Special Assessment Fund	67,683	0.8%
Workers Comp Self Ins. Trust Fund	37,837	0.5%
Uninsured Liability Self Ins. Fund	918,408	11.3%
Medical Self Ins. Trust Fund	49,095	0.6%
Total	\$ 8,448,196	100%

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DECISION PACKAGES



Management Services Department Decision Package descriptions can be found beginning on page 55 of the Budget Highlights section of the Proposed Budget.

170

ONGOING DECISION PACKAGES



General Fund

Financial Statement Audit Fees	\$ 3,000
Armored Car Services-Utilities & Accounting	6,000
Audit Software Licensing	2,977
Professional Development (Funded Thru Reallocation)	2,500
Total General Fund	\$ 14,477

171

ONE-TIME DECISION PACKAGES



General Fund

Cashier Station Second Monitor	\$ 210
Tax Mantra Support & Maintenance	45,943
Arbitrage Compliance Consulting Services	13,550
Total General Fund	\$ 59,703

172

FINANCIAL HIGHLIGHTS: NON-DEPARTMENTAL OPERATING



Proposed Budget	\$ Amount	
Total Non-Departmental (1290)	\$	34,617,807
(Note: Excludes contingencies and reserves)		
Funding Sources	\$ Amount	%
General Fund	\$ 9,142,003	26.4%
All Other Funds	25,475,804	73.6%
Total	\$ 34,617,807	100%

173

ONGOING DECISION PACKAGES



Non-Departmental Decision Package descriptions can be found in the Budget Highlights section of the Proposed Budget beginning on page 56 for the General Fund and page 61 for the Impact and System Development Funds.

Non-Departmental (1290) – General Fund

Consultant Services for Unanticipated Studies	\$	55,000
Total General Fund	\$	55,000

174

ONE-TIME DECISION PACKAGES



Non-Departmental (1290) – General Fund

Citywide Banking Service Fees	\$	55,000
East Valley Partnership Branding Campaign		7,500
Total General Fund	\$	62,500

Non-Departmental (1290) – Impact Funds

Biennial Audit of Impact Fees	\$	45,000
Total Impact Funds	\$	45,000

175

SELF-INSURANCE FUNDS



Self-Insurance Funds	2015-16 Est. Year-End Fund Balance	2016-17 Transfers In	2016-17 Transfers Out	2016-17 Est. Year-End Fund Balance
Insured Liability	10,397,156	500,000	-	7,066,532
Uninsured Liability	10,184,609	450,000	(1,000,000)	8,806,660
Health Benefits Trust *	9,570,292	-	-	9,764,636
Workers Comp Trust *	6,206,666	1,048,673	-	7,066,532
Short-term Disability	639,174	-	-	495,326
Dental	2,004,576	-	-	2,196,576

* These Funds are Governed by Trust Boards and Have Annual Actuarial Reports and Audits Completed

176



Time for
Capital Improvement
Program
Discussions

Or Break 😊

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